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Lightweight project management (https://jonathannicol.com/#th/008Backpack

Basecamp (http://www.basecamphq.com/) is the grandaddy of online project backpack/#comments)
management applications, but I recently discovered that its little brother Backpack (http://www.backpackit.com/) can also hold its own as a project management tool.

> One of my work related New Year's resolutions was to plan projects more effectively. Last year I frequently found myself juggling half a dozen or more active projects and it was difficult to keep track of the bigger picture - project deadlines would frequently clash, and managing my workload and client relationships became a delicate balancing act. I desperately needed a better system for planning projects, and software to help me implement the system.

I started out by making a list of features the application needed to have:

- Web-based, so it can be accessed from any computer
- The ability to keep projects separate from one another
- A calendar to which meetings and project milestones can be added
- To-do lists for keeping track of upcoming tasks
- Gantt charts (http://en.wikipedia.org/wiki/Gantt_chart) (or similar) to provide a visual overview of time allocated to each project

Why not Basecamp?

I have always had great success using Backpack's to-do lists for day-to-day task organization, so the obvious place to start my project management hunt was with its big brother, Basecamp. Sadly, I found myself frustrated by Basecamp's lack of features.

Most conspicuously, there is no standalone calendar in Basecamp, or any way to keep track of meetings and events that occur at a specific time of day. Nor is Basecamp able to display Gantt charts, even in their most basic form. The folk over at 37signals (http://www.37signals.com/), the developers of Basecamp, have firm views about Gantt charts

(http://basecamphq.com/forum-archive/viewtopic.php?pid=157#p157) and it seems extremely unlikely this form of project visualization will ever find a

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place in their software. Since my goal is to gain an overview of all my projects by blocking out time for them in my schedule, some sort of simple project visualization is essential. It's all very well to set milestones for each individual project, but I also need to know at a glance how the projects relate to one another.

I also got the feeling that Basecamp's true strength lies in facilitating communication between team members, rather than project planning or task management. I have a contractor working with me one or two days a week, but essentially I am a one man show, so group collaboration is low on my list of priorities.

The rest of the bunch

After turning my back on Basecamp, I did the rounds of its competitors and clones, of which there are many.

The software that impressed me most was Zoho Projects

(http://projects.zoho.com/), which actually met all of my technical requirements. The only problem was that the interface was too cluttered for my tastes, and more critically, it was buggy. After clicking a button within the application I would frequently find myself staring indefinitely at a spinning AJAX loader animation. A second click would achieve the desired result, but the experience gave me serious doubts about the usability of Zoho Projects.

<u>GoPlan (http://goplan.info/)</u> also looked promising, but reading their forums and blog it became clear that the application receives updates very infrequently, which made me hesitant to open my wallet. I am not prepared to pay an ongoing fee for software that is left to languish by its developers.

Back where I started

After several evenings spent test driving online project management apps, I was ready to throw in the towel. Despite what I considered to be fairly simple requirements, nothing seemed measure up. Then it occurred to me that perhaps Backpack might be flexible enough to do the trick.

Rediscovering Backpack

I have been using Backpack for basic task management for some time, keeping track of the jobs I need to tackle during the day with a simple to-do list. I always assumed this was the most I could expect from the software, but when I dug deeper into its feature set I realized Backpack can also fulfill a more complex project management role.

Organizing projects

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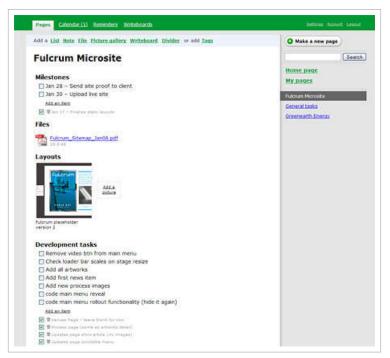
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When it comes to organizing projects, Backpack doesn't have an equivalent to the project paradigm which defines most project management applications. Instead it has 'pages' which can include any combination of todo lists, notes — and in the paid version — files and images. However, by dedicating a page to each project it is possible to give each a dedicated area within Backpack, and keep jobs separate from one another.



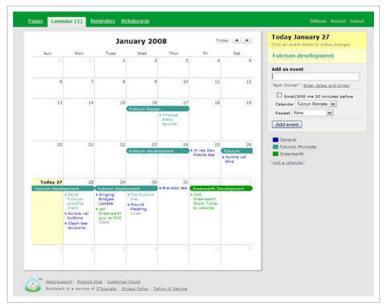
(http://jonathannicol.com/cms/wp-

content/uploads/2008/01/backpack_pageview_lg.jpg)

Using the calendar to plan projects

By upgrading from the free plan to the \$5/month plan I gained a standalone Calendar within Backpack. It isn't possible to add project specific milestones to the calendar, but standard calendar events provide an adequate substitute. And unlike Basecamp, Backpack allows me to specify the date *and* time of calendar events, which is useful for scheduling meetings.

Another powerful feature of the Backpack calendar is that events can span several days, making it perfect for emulating Gantt charts. For example, a typical website project might require four multi-day events: Pre-Design, Design, Development and Deployment. By creating a separate color coded calendar for each active job it is easy to get a visual overview of the time allocated across all projects, which should make project scheduling far simpler.



(http://jonathannicol.com/cms/wp-

content/uploads/2008/01/backpack_calendar_lg.jpg)

File management

Backpack's paid plans also include the ability to upload files and images, which is handy for archiving mockups, sitemaps, and other project development files.

Group collaboration

When it comes to granting project permissions for clients and other team members, Backpack is fairly lightweight. This isn't surprising, since it is intended as a task manager for individuals rather than businesses. Unlike Basecamp, it isn't possible to grant clients or team members access to your Backpack account without requiring them to sign up for their own Backpack account first. This makes Backpack fairly impractical as a tool for client collaboration, however it is adequate for basic collaboration between team members. When you share a page with other Backpack users, they can edit content on that page with full permissions. If the page is part of your paid plan and allows file and image uploads, shared users have access to those features too.

It may not pack the punch of Basecamp or other more complex project management apps, but for a freelancer like myself Backpack is a perfectly viable alternative. If I ever take on permanent staff then I may need to look elsewhere for more sophisticated team collaboration features, but for now Backpack will do nicely.

8 thoughts on "Lightweight project management with Backpack"



Neil (http://dotneil.com) says:

January 27, 2008 at 12:39 am (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-with-backpack/#comment-42458)

Great post, Johnathon. You'll be saving a few people some investigative work.

I'm still dependent on a text document, titled 'ToDo', sat on my desktop. I'll soon need to make a migration to solution with a little more Web-harnessed power, but it sounds like BackPack may just do the trick. I've tried out Basecamp several times, but I just don't need much of the functionality.



Kelvin Ludbrook (http://www.kalweb.net) says:

January 27, 2008 at 7:23 am (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-with-backpack/#comment-42502)

I too am chasing the elusive holy grail of online project management. I am beginning to think an application that does everything I need is just a myth.

Since time tracking was a priority for me it limited my choices. I liked GOplan but vague promises of updates in the future just didn't cut it. Basecamp would do the job if I was willing to pay \$49 a month plus I would still need an invoicing application.

Copper Project looked promising but no subtasks on the basic account ruled it out.

I finally settled on myintervals which doesn't have the fanciest user interface but does do tasks, time tracking and invoicing. Honorable mention to Cashboard.



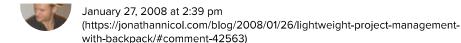
Jonathan (http://www.f6design.com/journal/) says:

January 27, 2008 at 2:23 pm (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-with-backpack/#comment-42562)

@Neil — I used to rely on a pen-and-paper to-do list, but after switching to Backpack I wouldn't go back. But of course the success of any task list depends on the person who uses it, rather than the technology!

@Kelvin: I looked at Intervals, but didn't trial the software because it looked like it was geared more towards time tracking. I use SlimTimer for tracking billable time, so I was focussed on simple task/project management, but for an all-in-one tool Intervals does look good. Once I 'regroup' I think I'll give it a spin...





Jonathon – firstly, sorry for butchering the spelling of your name! Secondly, yes it all depends on the person, but I think the fewer technologies and processes that go into it, the better! Backpack sounds like a sweet spot.

I remember reading Getting Things Done, (by David Allen, if I remember correctly) and realising that I was spending too much time learning about someone else's processes and preferred tools, and that I was simply side-tracking my real goals, whilst doing so. Many of the people whom promote GTD and extensive project management applications are those people who make money out of it. Everyone else tends to freestyle with an adhoc setup, as life often necessitates, subsequently concentrating their time on the tasks that generate their income!

Simplicity all the way!



Jonathan (http://www.f6design.com/journal/) says:

January 28, 2008 at 1:01 pm (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-with-backpack/#comment-42748)

@Neil

Jonathon – firstly, sorry for butchering the spelling of your name!

Closer, but still no banana! It's "an" at the end not "on"! I think my spelling is the most unusual variation, it is normally spelled "Johnathon". But I am in good company (http://snook.ca/jonathan/about/)!

I think the fewer technologies and processes that go into it, the better!

Quite right. Whenever I look for a time saving technology, I aim to find the simplest software that I can. Too many software developers try and make their product all things to all people, rather than trying to excel in just one area. 37 signals may have a reputation as being stubborn or arrogant when it comes to deciding what features make it into their software, but you can't fault them for their commitment to keeping things simple.



Müfit Kiper (http://kiper.se) says:

March 19, 2008 at 1:46 pm (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-

Hi Jonathan!

I use Backpack in the same way as you do but never thought of using the Calendar as a basic Gantt Chart, great idea! I use Google Calendar as my calendar app but subscribe to it in Backpack. And I do also use SlimTimer for my time tracking.

It would be interesting to hear how you tag your tasks. I still scratch my head trying to find the optimal tagging and naming of tasks...



Jonathan (http://www.f6design.com/journal/) says:

March 19, 2008 at 2:23 pm (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-with-backpack/#comment-49098)

@Müfit – In SlimTimer I tag my tasks with:

billable, [client name], [project name], [co-workers I am sharing the task with]

And I typically precede a task name with the client name:

Client name: Task name

From what I understand some sort of project grouping functionality will be implemented in SlimTimer at some point. I'm not sure how this will differ from just tagging task with the client/project name, but perhaps it will make it easier to run reports for a specific client, or hide/show tasks based on the client/project they belong to.



MA¹/4fit Kiper (http://kiper.se) says:

March 19, 2008 at 10:21 pm (https://jonathannicol.com/blog/2008/01/26/lightweight-project-management-with-backpack/#comment-49168)

Thanks again Jonathan,

I have a similar setup as well but I miss the possibility to group one clients tasks together. Sometimes I have so many tasks in the Timer Window that I have to scroll and keep looking for the right task a long time. But I see that the task grouping feature is at the top spot among user suggestions!

I have another tag that I use all the time as well as billable: invoiced. That way I know if I have invoiced the billable time or not...

Comments are closed.

Jonathan Nicol

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