



# Introducing Startup Genome's Keystone

A global set of initiatives.

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# Building Towards the Next Innovation Hubs

Great ecosystems are the foundation of startup success. Some people and organizations have a disproportional impact on the development of ecosystems: driving key initiatives that build momentum to accelerate development.

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**Government initiatives fueled many revolutionary innovations, including railroads, the Internet, modern-day nanotechnology and pharmaceuticals.**

— from *StartupCity* (Beekman and Nieuwenhuis, 2016) quoting study by Mariana Mazzucato



# The Public Sector Must Play a Role

Public sector must act where the private is unable to: as in the case of taking risks for the setup of initiatives which impact the common good and require collective engagement, being too costly, high risk and long term for private sector to kickstart it.

“Coordination, collaboration and activation are key components of governmental interaction within an entrepreneurial ecosystem”

- *From StartupCity, Bas Beekman and Ruben Nieuwenhuis (2016)*





# The Key to Accelerate Startup Ecosystems

It requires a core team creating an exciting, action-oriented, and supportive startup community including entrepreneurs and entrepreneurial-minded people.

## Stockholm: STING

Founded in 2002 and creating the greatest startup ecosystem success story

## Helsinki: Maria

In 2014 entrepreneurs started Maria, Slush, etc.: ranked 31 and creating large exits with <750 startups

## Amsterdam: Startup Amsterdam

Started in 2014 and codified and improved the model of STING and others for taking leadership and building momentum

## Frankfurt: TechQuartier

Founded in 2016 and already having a very clear impact



# Startup Genome's Keystone

## Set of Initiatives

1. Research to understand how certain people and organizations have a disproportional impact on the development of communities, business ecosystems, and startup ecosystems;
2. Publication of content on community building and how community builders, whether individuals or organizations, can have a great impact;
3. Consulting and coaching services in order for cities to develop Keystone teams to accelerate the development of business and innovation ecosystems as well as startup ecosystems;
4. Institute where we learn from each other and share playbook and resources, leverage our network for each other.

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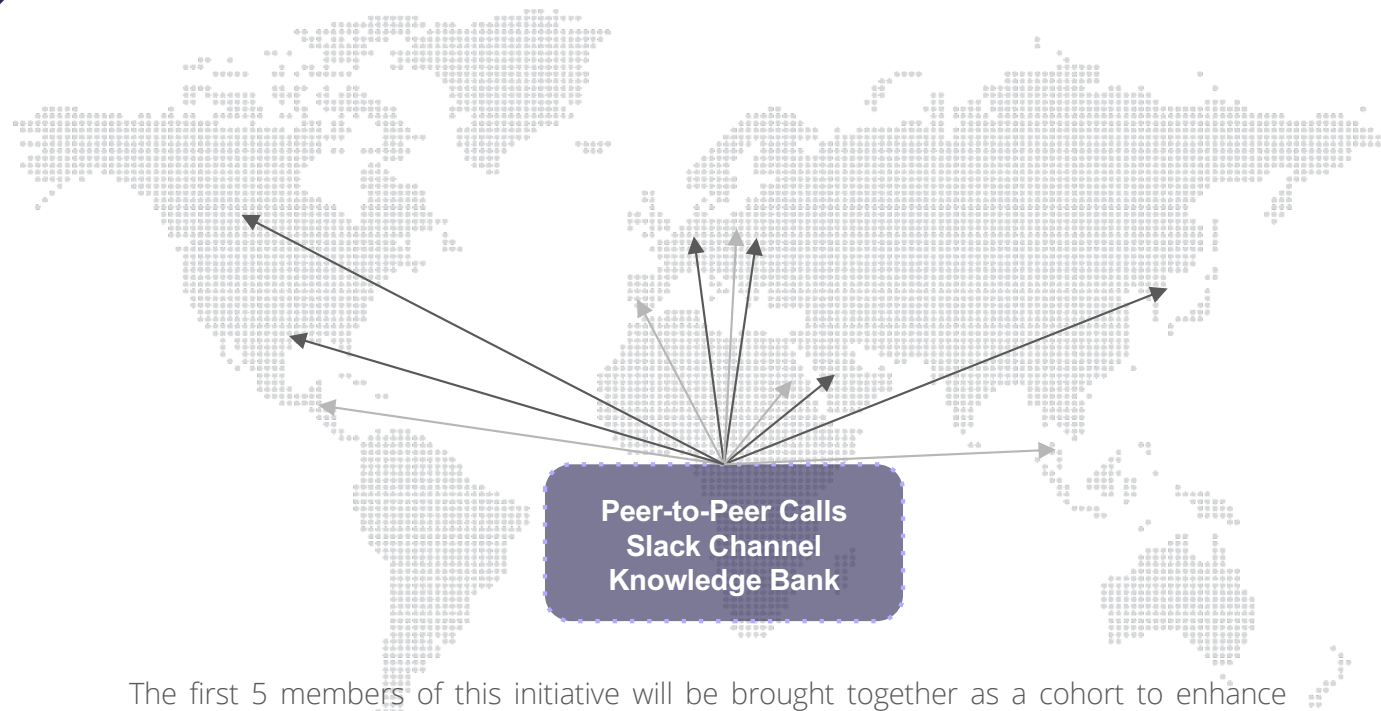
**Activate from the top down, and  
facilitate from the bottom up.**

— from StartupCity (Beekman and  
Nieuwenhuis, 2016)





# Towards a global Keystone group



The first 5 members of this initiative will be brought together as a cohort to enhance knowledge sharing and peer learning between K-Team leaders. The Keystone Institute will act as a platform to grow a tight network between current Cohorts, Alumni and Experts. Over time, it will be the place where top-notch entrepreneurial-minded ecosystem leaders gather to share knowledge and emerging trends on ecosystem development.



# Role of local Keystone teams: the 4 Cs

Support the success of existing initiatives, organizations, and programs

Cooperate  
*(support)*

Commence  
*(initiate)*

Kickstart new initiatives and programs that are missing

Connect everyone: entrepreneurs, investors, universities, program leaders, corporations

Connect

Coordinate

Align and foster cooperation between organizations and programs