03-06-2002



Form PTO-1594 R. (Rev. 03/01)	U.S. DEPARTMENT OF COMMERCE U.S. Patent and Trademark Office
OMB No. 0651-0027 (exp. 5/31/2002) Tab settings	0.5. Patent and Trademark Office
	Please record the attached original documents or copy thereof.
Name of conveying party(ies):	Name and address of receiving party(ies)
RALSTON PURINA COMPANY	Name: NESTLE PURINA PETCARE COMPANY Internal
☐ Individual(s) ☐ Association	Address:
General Partnership Limited Partnership	Street Address: Checkerboard Square
Corporation-State	City: St. Louisstate: MO zip63164
Other	Individual(s) citizenship
Additional name(s) of conveying party(ies) attached? Tyes Additional name(s)	Association
	General Partnership
3. Nature of conveyance:	Limited Partnership U.S. Patent & TMOfc/TM Mail Ropt D
Assignment Merger	Corporation-State Missouri
Security Agreement Change of Name Other	Other If assignee is not domiciled in the United States, a domestic
Execution Date: December 12, 2001	representative designation is attached: Yes No (Designations must be a separate document from assignment) Additional name(s) & address(es) attached? Yes No
4. Application number(s) or registration number(s):	
A. Trademark Application No.(s)	B. Trademark Registration No.(s)
See attached Schedule A	See attached Schedule A
Additional number(s) at	ttached 🖫 Yes 🖫 No
5. Name and address of party to whom correspondence concerning document should be mailed:	6. Total number of applications and registrations involved:
Name: Alpheus E. Forsman	¢1 565 00
Internal Address: Nestle Purina PetCare	7. Total fee (37 CFR 3.41)\$\\$\\$1,565.00
Company, 9-T	· -
	Authorized to be charged to deposit account
and Land Square	8. Deposit account number:
Street Address: Checkerboard Square	18-0130
	18-0130
City: St. Louis State: MO Zip: 63164	(Attach duplicate copy of this page if paying by deposit account)
DO NOT US	E THIS SPACE
Statement and signature. To the best of my knowledge and belief, the foregoing information of the statement and signature. To the best of my knowledge and belief, the foregoing information of the statement and signature.	mation is true and correct and any attached copy is a true
copy of the original document.	February 15, 2002
Alphous F. Forsman	Date
Name of Person Signing	Signature () Date Date Over sheet, attachments, and document:
PYRNE 00000028 180130 936174 Total number of pages including of	th required cover sheet information to:

40.00 CH 1525.00 CH

Commissioner of Patent & Trademarks, Box Assignments
Washington, D.C. 20231

SCHEDULE A

Trademark Registrations

<u>Mark</u> <u>Registration No.</u>

All You Add is Love	936,174
Body Condition & Purina & 9-Square Design	2,053,212
Checkergraph	1,219,117
DCO-Formula	2,056,209
Diamond Design	1,695,506
Foil-Guard	1,994,319
3-Row Checkerband Design	2,066,672
3-Row Checkerband Design	1,693,088
9-Square Checkerboard Design	1,191,286
9-Square Checkerboard Design	930,356
9-Square Checkerboard Design	930,599
9-Square Checkerboard Design	930,531
9-Square Checkerboard Design	2,065,276
Nurse Gro	936,979
Peak	1,984,576
Pro-Visions	1,693,409
Pro-Visions & Design	1,695,504
Purina	1,687,254
Purina Kennel News	1,201,076
Purina & 9-Square Checkerboard Design	2,092,098
Ralston Analytical Laboratories	1,684,889
Scamp Scoop	2,077,920
Search for the Great American Dog	2,074,454
Thrive	1,193,721

Trademark Applications

Mark Application Serial No.

Chosen By Champions	78/017,842
	76/038,128
Custompurina	76/037,905
Custompurina	76/037,547
Custompurina.com	76/039,245
Custompurina.com	76/037,591
Custompurina.com	76/118,836
DCO Diabetes Colitis (Stylized)	75/806,557
Feed the Appetite for Life	78/049,287
HBL	78/030,974
Hero	
How Great Relationships Are Fed	78/032,277
It's Gotta Be the Dog Chow	76/336,270
	76/037,908
MyPurina	76/039,321
MyPurina	76/039,270
MyPurina	76/039,244
MyPurina.Com	76/037,594
MyPurina.Com	76/037,909
MyPurina.Com	76/039,304
Personalpurina	70,057,501

Trademark Applications - Cont'd.

Personalpurina	76/037,727
Personalpurina	76/037,910
Personalpurina.com	76/037,546
Personalpurina.com	76/039,247
Personalpurina.com	76/037,595
Physical Emotional Complete	78/026,790
Praise	78/029,245
Pro Plan Total Care	78/076,050
Purina Advancing Life	75/897,054
Purina Cat Chow Way of Life	76/113,056
Purina Health Packs	75/923,415
Purina O.N.E. Outdoor Formula	76/267,135
Purina Interactive Group	75/347,494
Special Dinners	78/029,246
Thrive	78/030,975
Tidy Cats Crystals	75/893,750
Top Condition	78/029,249
Way of Life	76/112,966
Yesterday's News. Environmentally Friendly	
Cat Litter	78/060,627

STATE OF MISSOURY



Matt Blunt Secretary of State

CORPORATION DIVISION

CERTIFICATE OF CORPORATE RECORDS

NESTLE PURINA PETCARE COMPANY

I, MATT BLUNT, Secretary of State of the State of Missouri and Keeper of the Great Seal thereof, do hereby certify that the annexed pages contain a full, true and complete copy of those certain original documents on file and of record in this office for which certification has been requested.

IN TESTIMONY WHEREOF, I have set my hand and imprinted the GREAT SEAL of the State of Missouri, on this, the 14th day of JANUARY, 2002.

Secretary of State







Matt Blunt Secretary of State

CORPORATION DIVISION

CORRECTED

CERTIFICATE OF MERGER
MISSOURI CORPORATION SURVIVING

WHEREAS, Articles of Merger of the following corporations:

NEWCO MERGER COMPANY (#00491844)

INTO:

RALSTON PURINA COMPANY (#00007498)

Organized and Existing Under Law of MISSOURI have been received, found to conform to law, and filed.

NOW, THEREFORE, I, MATT BLUNT, Secretary of State of Missouri, issue this Certificate of Merger, certifying that the merger of the aforenamed corporation is effected, with

RALSTON PURINA COMPANY (#00007498)

as the surviving corporation.

NAME SUBSEQUENTLY CHANGED TO: NESTLE PURINA PETCARE COMPANY

IN TESTIMONY WHEREOF, I HAVE SET MY HAND AND IMPRINTED THE GREAT SEAL OF THE STATE OF MISSOURI, ON THIS, THE 12^{TR} day of DECEMBER, 2001

Secretary of State

\$30.00



SOS #30 (1-01)





Matt Blunt Secretary of State

CORPORATION DIVISION

CERTIFICATE OF MERGÈR
MISSOURI CORPORATION SURVIVING

WHEREAS, Articles of Merger of the following corporations:
NEWCO MERGER COMPANY (#00491844)
INTO:

RALSTON PURINA COMPANY (#00007498)

Organized and Existing Under Law of MISSOURI have been received, found to conform to law, and filed.

NOW, THEREFORE, I, MATT BLUNT, Secretary of State of Missouri, issue this Certificate of Merger, certifying that the merger of the aforenamed corporation is effected, with

RALSTON PURINA COMPANY (#00007498)

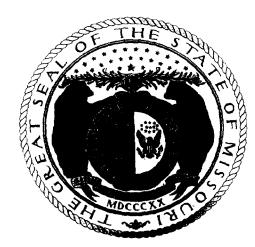
as the surviving corporation.

NAME SUBSEQUENTLY CHANGED TO: NESTLE' PURINA PETCARE COMPANY

IN TESTIMONY WHEREOF, I HAVE SET MY HAND AND IMPRINTED THE GREAT SEAL OF THE STATE OF MISSOURI, ON THIS, THE 12^{TR} day of DECEMBER, 2001

Secretary of State

\$30.00



SOS #30 (1-01)

P.O. Box 3666
Jefferson City, MO. 65105-3080

STATE OF MISSOURI Department of Revenue

Telephone: (573) 751-6547
Fax: (573) 751-9409
E-mail: franchisetax@mail.dor.state.mo.us

DATE: December 11, 2001

CORPORATION NUMBER: 00491844

CORPORATION NAME: NEWCO MERGER COMPANY

Dear Corporation,

In response to your request for a franchise tax clearance, please be advised that the corporation indicated above has no delinquencies at this time with respect to the filing of all required franchise tax reports and payments of all required franchise taxes, penalties and interest.

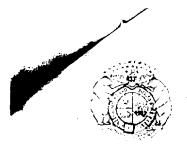
Also, please be advised that this letter is null and void thirty (30) days from the date of this letter.

If you should have any questions, please contact the Division of Taxation & Collection, P.O. Box 3666, Jefferson City, MO. 65105-3666.

Sincerely,

Department of Revenue Franchise Tax Division

TOTAL P.02



Corp. #51 (11/00)

State of Missouri Matt Blunt, Secretary of State

Corporation Division P.O. Box 778, Jefferson City, MO 65102

James C. Kirkpatrick S are 1 formulo Center 600 W. Main Street, Rm 322, Jefferson City, MO 65101

DEC 1 2 2001

Articles of Merger (Submit in duplicate with filing fee of \$30)

		V (1	-£	Minanumi
1 hat	Newco (Nat	o Merger Company me of Corporation)	OI	Missouri (Parent State)
	(144)			
· · · · · · · · · · · · · · · · · · ·	(No.	me of Corporation)	of	(Parent State)
		,		,
and	Ralsto	on Purina Company	of	Missouri (Parent State)
are hereby merg	ed and that the al	oove named	Ralston	Purina Company poration)
is the surviving	corporation.	-	(Name of Corp	poration)
members of such	n boards approve ger thereafter wa	d the Plan of Merger set fort	h in these Articles.	tion adopted by a majority vote of a majority vote
Corporation	Nur	nber of Shares Outstanding	Number voting for plan	Number voting against plan
Ralston Purin	a Company	309,687,263	231,165,553	5,087,273
Namaa Merge	er Company	1 000	1,000	0
Newco Mcigo	Company		,	
corporation agr	es that it will prount, if any, to whe cholders. It also a	accept service of process in his state prior to the issuance	der provisions of Missouri le with process in this state, as any proceeding based upor e of the certificate of merge with Missouri corporation as	ny other than Missouri, the survivari Corporation which is a party that with respect to the rights of and irrevocably appoints the Misson any cause of action against any and in any proceeding for the against the surviving corporation.
merger the amo dissenting share Secretary of Sta Missouri corpo	the rights of a di h the service of p	Mocess in any saon pro-		
merger the amo dissenting share Secretary of Sta Missouri corpo	the rights of a di h the service of p	Mocess in any saon pro-		
merger the amo dissenting share Secretary of Sta Missouri corpo enforcement of address to whice	the rights of a di th the service of p	N.	/A	ssouri

	Ralston Purina Company the above named corporations are authorized to execut may be needed to effectuate a full and complete transfe	the survivor. The officers and board of directors of the all deeds, assignments, and documents of every nature which er of ownership.	
3.	The officers of Ralston Pushall continue in office until their successors are duly esurviving corporation.	urina Company elected and qualified under the provisions of the bylaws of the	
	(SEE RIDER A REGARDING B	OARD OF DIRECTORS)	
4.	The outstanding shares of Newco Merge	er Company	
	shall be exchanged for shares of the Surviving Corporation on the following basis:		
	The outstanding shares of Newco Merger Company sh following basis: Each issued Share of capital stock of receive one fully paid and non-assessable share of comcorporation.	all be exchanged for shares of the surviving corporation on the Newco Merger Company shall be converted into the right to mon stock, par value \$1.00 per share, of the surviving	
5.	The outstanding shares of Ralston Purina Company		
	shall be exchanged for <u>cash</u> on the basis of \$33.50 per share, without interest.		
6.	The articles of Incorporation of the survivor are amend	ed as follows:	
	Amended to read in the form of	of Exhibit A, attached.	
соп	corporations as of the day and year hereafter acknowledged.	Ralston Purina Company Name of Corporation By Resident of Vice-President + Chief Five Ames R. Elsesser 12/04/01 officer + Total Company	
Segri	rporations as of the day and year hereafter acknowledged.	Ralston Purina Company Name of Corporation By Release Procident or Vice-President + Chi ef Fire	
Segri	CORPORATE SEAL Fetary or Assistant Secretary Ly E. Hamilton	Ralston Purina Company Name of Corporation By Release Precident or Vice-President + Chief Fire Ames R. Elsesser 12/04/01 officer + T	
N. Secretary	CORPORATE SEAL Tetary or Assistant Secretary E. Hamilton etary CORPORATE SEAL	Ralston Purina Company Name of Corporation By Provident or Vice-President + Chief Fire Ames R. Flsesser 12/09/01 officer + Territed Name Date Newco Merger Company Name of Corporation By	

State of California		
County of US Angeles	} ss	
State of <u>California</u> County of <u>WS Angeles</u> 1, <u>LAURA M. BATT</u>	AGUA	, a Notary Public,
do hereby certify that on DECEMBE	R 6,2001	personally appeared before me
STENO NERUD		who being by me first duly sworn, declared
that heleRe is the PRESIDENT		
of NEWCO HERBER CO	MAPANY	
that he/she signed the foregoing documents as	PRESIDENT	of the corporation, and
that the statements therein contained are true.		
(Notarial Seal or Stamp)	Jaur	Sr. Buttagia
(Notalial Scal of Swing)	My commission exp	Notary Public 7/2/2005
LAURA M. BATTAGLIA	My County of Com	LOS ANGOLES
Commission # 1311969 Notary Public - California Los Angeles County My Comm. Expires Jul 2, 2005	My County of Confi	IIISSIUII

- Andrews - Andr	
State of Missour.	
County of St. Louis	is s
1, Maureen L. Elbert	, a Notary Public,
do hereby certify that on <u>December 7,</u> 2	personally appeared before me
James R. Elsesser	who being by me first duly sworn, declared
that he/she is the Vice-President + Chie	f Financial Officer + Treasurer
of Ralston Purina Company	
that he/she signed the foregoing documents as Vice-Pres	
(Notarial Seal or Stamp)	Mauren L. Elbert Notary Public
	My commission expires $\frac{5/28/02}{}$
MAUREEN L. ELBERT Notary Public - Notary Seal STATE OF MISSOURE St. Louis County	My County of Commission 5t. Louis
My Commission Expires: May 28, 2002	

The directors of Newco Merger Company immediately prior to the Effective Time of the merger shall be the directors of the Surviving Corporation, until the earlier of their resignation or removal or until their respective successors are duly elected and qualified, as the case may be.

The Names and addresses of the Directors of the Surviving Corporation are:

	Name	Address
1.	Carlos Represas	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
2.	Joe Weller	c/o Nestlé USA, Inc. 800 North Brand Blvd Glendale, CA 91203
3.	Wolfgang Reichenberger	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
4.	W. Patrick McGinnis	c/o Nestlé Purina PetCare Company Checkerboard Square St. Louis, MO 63164
5.	John Harris	c/o Nestlé USA, Inc. 800 North Brand Blvd. Glendale, CA 91203
6.	Denis Aba	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
7.	Kevin Berryman	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland

ARTICLES OF INCORPORATION
OF
RALSTON PURINA COMPANY
AMENDED IN ITS ENTIRETY

ARTICLE I

The name of the corporation is Nestlé Purina PetCare Company (the "Corporation").

ARTICLE II

The address of the Corporation's Registered Office in the State of Missouri is 221 Boliver Street, Jefferson City, Missouri 65101, and the name of its Registered Agent at such address is Prentice Hall Corporation System.

ARTICLE III

The aggregate number of shares which the Corporation shall have authority to issue shall be Thirty Thousand (30,000) shares of Common Stock of the par value of One Dollar (\$1.00) per share, amounting in the aggregate to Thirty Thousand Dollars (\$30,000), and there shall be no preferences, qualifications, limitations or restrictions whatsoever, nor any special or relative rights, including convertible rights, in respect of the shares.

ARTICLE IV

No shareholder shall be entitled as a matter of right to subscribe for, purchase or receive any part of any new or additional issue of stock of any class, whether now or hereafter authorized, or of any bonds, debentures or other securities convertible into stock of any class, and all such additional shares of stock, bonds, debentures or other securities convertible into stock may be issued by the Board of Directors to such person or persons, on such terms and for such consideration as the Board of Directors, in its direction, may determine.

<u>ARTICLE V</u>

The names of the Incorporators are William O. Andrews, William H. Danforth and George R. Robinson, Jr., each of whom resided in the City of St. Louis, Missouri.

<u>ARTICLE VI</u>

The number of directors which shall constitute the Board of Directors is seven (7). Hereafter, the number of directors shall be fixed by, or in the manner provided in, the Bylaws of the Corporation. Any change in the number of directors that shall constitute the Board of Directors shall be reported to the Secretary of State of the State of Missouri within thirty (30) calendar days of such change.

ARTICLE VII

The duration of the Corporation is perpetual.

ARTICLE VIII

The Corporation is formed for the purpose of engaging in any lawful conduct or activity for which corporations may be organized under The General and Business Corporation Law of Missouri.

ARTICLE IX

The Board of Directors of the Corporation shall have the power to make, alter, amend or repeal Bylaws of the Corporation from time to time.

ARTICLE X

The Corporation shall indemnify its directors, officers, employees or agents and all other persons as provided in, and to the full extent allowed by, Section 351.355 of The General and Business Corporation Law of Missouri, as the same exists or may hereafter be amended (but, in the case of any amendment, only to the extent that such amendment permits the Corporation to provide broader indemnification rights than such law permitted the Corporation to provide prior

to such amendment). The personal liability of the directors of the Corporation is hereby limited to the fullest extent permitted by the provisions of paragraph (9) of Section 351.055 of the General and Business Corporation Law of Missouri, as the same may be amended and supplemented. This Article shall not reduce, terminate or otherwise adversely affect the right of a person who was or is a director, officer or employee to obtain indemnification with respect to a claim, action, suit or proceeding that pertains to or arises out of actions or omissions that occurred prior to the date of filing of these Articles of Incorporation as Amended in their Entirety with the Secretary of State of Missouri; with all such persons remaining entitled to any additional or broader rights of indemnification with respect to all such claims, actions, suits or proceedings which may have been provided for in the Articles of Incorporation or any Restatement thereof as in effect prior to such date.

ARTICLE XI

At all elections of directors of the Corporation and for the purposes of all other matters upon which shareholders are entitled to vote, each shareholder shall be entitled to cast as many votes as shall equal the number of shares of stock held by that shareholder. Cumulative voting shall not be permitted.

TRADEMARK
REEL: 002450 FRAME: 0614

RECORDED: 02/19/2002