RI Form PTO-1594 U.S. DEPARTMENT OF COMMERCE (Rev. 03/01) U.S. Patent and Trademark Office 101970028 OMB No. 0651-0027 (exp. 5/31/2002) Tab settings ⇒ ⇒ ⇒ To the Honorable Commissioner of Patents and Trademarks: Please record the attached original documents or copy thereof. 1-23-02 1. Name of conveying party(ies): 2. Name and address of receiving party(ies) NESTLE PURINA PETCARE COMPANY RALSTON PURINA COMPANY Internal Address: Individual(s) Association Street Address: Checkerboard Square General Partnership Limited Partnership City: St. Louis State: MO Zip63164 Corporation-State Other_ Individual(s) citizenship Association___ Additional name(s) of conveying party(ies) attached? Tes Yes No. General Partnership_ 01-23-2002 3. Nature of conveyance: U.S. Patent & TMOfc/TM Mail Ropt Dt. #01 Limited Partnership ____ Assignment Merger Corporation-State Missouri Security Agreement Change of Name Other If assignee is not domiciled in the United States, a domestic representative designation is attached: Yes No (Designations must be a separate document from assignment) Additional name(s) & address(es) attached? Yes No Other_ December 12, 2001 Execution Date: 4. Application number(s) or registration number(s): A. Trademark Application No.(s) B. Trademark Registration No.(s) See attached Schedule A Yes 🖵 Additional number(s) attached 6. Total number of applications and 5. Name and address of party to whom correspondence 9 concerning document should be mailed: registrations involved: Alpheus E. Forsman \$ 240.00 7. Total fee (37 CFR 3.41)..... Internal Address: Nestle Purina PetCare Company, 9-T Enclosed Authorized to be charged to deposit account 8. Deposit account number: Street Address: Checkerboard Square 18-0130 (Attach duplicate copy of this page if paying by deposit account) Zip: 63164 MΟ City: St. Louis State:_ DO NOT USE THIS SPACE To the best of my knowledge and belief, the foregoing information is true and correct and any attached copy is a true 9. Statement and signature. copy of the original document. January 23, 2002 Alpheus E. Forsman Name of Person Signing Total number of pages including cover sheet, attachments, and document

Mail documents to be recorded with required cover sheet information to:

Commissioner of Patent & Trademarks, Box Assignments

Washington, D.C. 20231

01 FC:481 02 FC:482

2/04/2002 GTDN11

40.00 CH 200.00 CH

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SCHEDULE A

<u>Trademark</u>	Registration No.	Registration Date
TASTES SO GOOD CATS ASK FOR IT BY NAME	984,625	May 21, 1974
ALLEY CAT	1,359,527	September 10, 1985
MEOW MIX & Design	1,741,561	December 22, 1992
MEOW MIX	1,995,276	August 20, 1996
THE ONLY CAT FOOD CATS ASK FOR BY NAME	2,004,697	October 1, 1996
Cats & 2-Row Checkerband Design	2,084,724	July 29, 1997
MEOW MIX & Design	2,365,313	July 4, 2000
Cat Design	2,468,347	July 10, 2001
MEOW MIX MOBILE DELIVERING THE GREAT TASTE CATS ASK FOR BY NAME! & Design	2,521,864	December 25, 2001

STATE OF MISSOURY



Matt Blunt Secretary of State

CORPORATION DIVISION

CERTIFICATE OF CORPORATE RECORDS

NESTLE PURINA PETCARE COMPANY

I, MATT BLUNT, Secretary of State of the State of Missouri and Keeper of the Great Seal thereof, do hereby certify that the annexed pages contain a full, true and complete copy of those certain original documents on file and of record in this office for which certification has been requested.

I have set my IN TESTIMONY WHEREOF, hand and imprinted the GREAT SEAL of the State of Missouri, on this, the 14th day of JANUARY, 2002.







Matt Blunt Secretary of State

CORPORATION DIVISION

CORRECTED

CERTIFICATE OF MERGER
MISSOURI CORPORATION SURVIVING

WHEREAS, Articles of Merger of the following corporations:

NEWCO MERGER COMPANY (#00491844)

INTO:

RALSTON PURINA COMPANY (#00007498)

Organized and Existing Under Law of MISSOURI have been received, found to conform to law, and filed.

NOW, THEREFORE, I, MATT BLUNT, Secretary of State of Missouri, issue this Certificate of Merger, certifying that the merger of the aforenamed corporation is effected, with

RALSTON PURINA COMPANY (#00007498)

as the surviving corporation.

NAME SUBSEQUENTLY CHANGED TO: NESTLE PURINA PETCARE COMPANY

IN TESTIMONY WHEREOF, I HAVE SET MY HAND AND IMPRINTED THE GREAT SEAL OF THE STATE OF MISSOURI, ON THIS, THE 12^{TR} day of DECEMBER, 2001

Secretary of State

\$30.00







Matt Blunt Secretary of State

CORPORATION DIVISION

CERTIFICATE OF MERGÈR
MISSOURI CORPORATION SURVIVING

WHEREAS, Articles of Merger of the following corporations:

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as the surviving corporation.

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IN TESTIMONY WHEREOF, I HAVE SET MY HAND AND IMPRINTED THE GREAT SEAL OF THE STATE OF MISSOURI, ON THIS, THE 12^{TR} day of DECEMBER, 2001

Secretary of State

\$30.00



SOS #30 (1-01)

P.O. Box 3666

Jefferson City, MO. 65105-3080

STATE OF MISSOURI Department of Revenue

Telephone: (573) 751-6547
Fax: (573) 751-9409
E-mail: franchisetax@mail.dor.state.mo.us

DATE: December 11, 2001

CORPORATION NUMBER: 00491844

CORPORATION NAME: NEWCO MERGER COMPANY

Dear Corporation,

In response to your request for a franchise tax clearance, please be advised that the corporation indicated above has no delinquencies at this time with respect to the filing of all required franchise tax reports and payments of all required franchise taxes, penalties and interest.

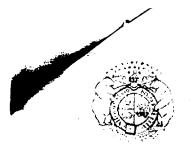
Also, please be advised that this letter is null and void thirty (30) days from the date of this letter.

If you should have any questions, please contact the Division of Taxation & Collection, P.O. Box 3666, Jefferson City, MO. 65105-3666.

Sincerely,

Department of Revenue Franchise Tax Division

TOTAL P.02



State of Missouri Matt Blunt, Secretary of State

Corporation Division P.O. Box 778, Jefferson City, MO 65102

James C. Kirkpatrick S are 1 forma to Center 600 W. Main Street, Rm 322, Jefferson City, MO 65101

DEC 1 2 2001

Articles of Merger (Submit in duplicate with filing fee of \$30)

1 1141	Newco M	erger Company	of	Missouri
<u></u>	(Name	of Corporation)		Missouri (Parent State)
			of	
	(Name	of Corporation)		(Parent State)
and	Raiston F	urina Company	of	Missouri
	(Name	of Corporation)		Missouri (Parent State)
are hereby merged	and that the above	e named	Ralston	Purina Company
is the surviving co	rporation.		(Name of Corp	Purina Company oration)
That the Board of members of such I	Directors of each cooards approved th	of the above-named corp- e Plan of Merger set fort	orations met, and by resolut h in these Articles.	ion adopted by a majority vote o
The Plan of Merger thereafter was submitted to a vote of the shareholders of the above votes were recorded:		shareholders of the above no	amed corporations, and the follo	
Corporation	Number	of Shares Outstanding	Number voting for plan	Number voting against plan
Ralston Purina	Company 30	9,687,263	231,165,553	5,087,273
Newco Merger	Company	.000	1,000	0
	that it will prompt t, if any, to which to olders. It also agree	they shall be entitled und es that it may be served we they service of process in a	ter provisions of Missouri la with process in this state, an	y other than Missouri, the survi ii Corporation which is a party to we with respect to the rights of dirrevocably appoints the Misso any cause of action against any
merger the amoun dissenting shareho Secretary of State Missouri corporat	on arising in this s	tate prior to the issuance	uch Missouri corporation as	gainst the surviving corporation.
merger the amoun dissenting shareho Secretary of State Missouri corporat	on arising in this s	tate prior to the issuance ting shareholder of any s ess in any such proceedir	uch Missouri corporation ages shall be mailed is:	54
merger the amoun dissenting shareho Secretary of State Missouri corporat enforcement of the address to which t	ion arising in this serights of a dissented he service of process.	tate prior to the issuance ting shareholder of any s ess in any such proceedir	uch Missouri corporation as	54
merger the amoun dissenting shareho Secretary of State Missouri corporat enforcement of th address to which t	ion arising in this serights of a dissented he service of processing the service of the service	tate prior to the issuance ting shareholder of any s ess in any such proceedir N/	uch Missouri corporation ages shall be mailed is:	54

	Ralston Purina Company	the survivor. The officers and board of directors of		
	the above named corporations are authorized to may be needed to effectuate a full and complete	the survivor. The officers and board of directors of execute all deeds, assignments, and documents of every nature which e transfer of ownership.		
3.	The officers of Ra	lston Purina Company		
	shall continue in office until their successors are surviving corporation.	lston Purina Company e duly elected and qualified under the provisions of the bylaws of the		
	·	DING BOARD OF DIRECTORS)		
4.				
	shall be exchanged for shares of the Su on the following basis:	rviving Corporation		
	The outstanding shares of Newco Merger Company shall be exchanged for shares of the surviving corporation on the following basis: Each issued Share of capital stock of Newco Merger Company shall be converted into the right to receive one fully paid and non-assessable share of common stock, par value \$1.00 per share, of the surviving corporation.			
5.	The outstanding shares of Ralston Purina Company			
	shall be exchanged for <u>cash</u> on the basis of \$33.50 per share, without intere	est.		
6.	The articles of Incorporation of the survivor are	e amended as follows:		
	Amended to read in the	ne form of Exhibit A, attached.		
coi	IN WITNESS WHEREOF, these Articles of M porations as of the day and year hereafter acknow	lerger have been executed in duplicate by the aforementioned vledged.		
	CORPORATE SEAL	Ralston Purina Company Name of Corporation		
ST:	9 Al ithou	By President or Vice-President + Chief Finance R. Elsesser 12/04/01 Officer + Printed Name Date		
Variation of the same of the s	retary or Assistant Secretary Cy E. Hamilton			
	CORPORATE SEAL	Newco Merger Company Name of Corporation		
Secv	(NONE)	By PRESIDENT President or Vice President		
		By—PRESIDENT President or Vice President Steve Nerud 12-06-01 Printed Name Date		

State of California		
State of California County of WS Angeles I, LAURA M. BA	} ss	
1, LAURA M. BA	HITAGUA	, a Notary Public,
do hereby certify that on DECETY	BER 6, 2001	personally appeared before me
STENO NERUD		who being by me first duly sworn, declared
that heleRets the PRESIDENT		
of NEWCO HERBIER	COMPANY	
that he/she signed the foregoing documents as	PRESIDENT	of the corporation, and
that the statements therein contained are true.		
(Notarial Seal or Stamp)	Jaw	Sr. Buttaggia
	My commission exp	Notary Public 12/2005
LAURA M. BATTAGLA	My County of Com	LOS ANGOLES
Commission # 1311969 Notary Public - California Los Angeles County My Comm. Expires Jul 2, 2005	, county of cond	

- Carried Marie Control of the Contr	
State of <u>Missour</u> , County of St. Louis	
1, Maureen L Elbert	, a Notary Public,
do hereby certify that on December 7, 2	personally appeared before me
James R. Elsesser	who being by me first duly sworn, declared
that he/she is the Vice-President + Chie-	Francial Officer + Treasurer
of Ralston Purina Company	
that he/she signed the foregoing documents as Vice-Pres	dent + Chief Financial of the corporation, and + Treasurer
(Notarial Seal or Stamp)	Maurier L. Elbert Notary Public
	My commission expires 5/28/02
MAUREEN L. ELBERT Noury Public - Noury Seni STATE OF MISSOURI St. Louis County My Commission Expires: May 28, 2002	My County of Commission 5+. Louis

RIDER A

The directors of Newco Merger Company immediately prior to the Effective Time of the merger shall be the directors of the Surviving Corporation, until the earlier of their resignation or removal or until their respective successors are duly elected and qualified, as the case may be.

The Names and addresses of the Directors of the Surviving Corporation are:

	Name	Address
1.	Carlos Represas	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
2.	Joe Weller	c/o Nestlé USA, Inc. 800 North Brand Blvd Glendale, CA 91203
3.	Wolfgang Reichenberger	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
4.	W. Patrick McGinnis	c/o Nestlé Purina PetCare Company Checkerboard Square St. Louis, MO 63164
5.	John Harris	c/o Nestlé USA, Inc. 800 North Brand Blvd. Glendale, CA 91203
6.	Denis Aba	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland
7.	Kevin Berryman	c/o Nestlé S.A. Avenue Nestlé 55 Vevey 1800 Switzerland

ARTICLES OF INCORPORATION
OF
RALSTON PURINA COMPANY
AMENDED IN ITS ENTIRETY

ARTICLE I

The name of the corporation is Nestlé Purina PetCare Company (the "Corporation").

ARTICLE II

The address of the Corporation's Registered Office in the State of Missouri is 221 Boliver Street, Jefferson City, Missouri 65101, and the name of its Registered Agent at such address is

Prentice Hall Corporation System.

ARTICLE III

The aggregate number of shares which the Corporation shall have authority to issue shall be Thirty Thousand (30,000) shares of Common Stock of the par value of One Dollar (\$1.00) per share, amounting in the aggregate to Thirty Thousand Dollars (\$30,000), and there shall be no preferences, qualifications, limitations or restrictions whatsoever, nor any special or relative rights, including

convertible rights, in respect of the shares.

ARTICLE IV

No shareholder shall be entitled as a matter of right to subscribe for, purchase or receive any

part of any new or additional issue of stock of any class, whether now or hereafter authorized, or of

any bonds, debentures or other securities convertible into stock of any class, and all such additional

shares of stock, bonds, debentures or other securities convertible into stock may be issued by the

Board of Directors to such person or persons, on such terms and for such consideration as the Board

of Directors, in its direction, may determine.

ARTICLE V

The names of the Incorporators are William O. Andrews, William H. Danforth and George R. Robinson, Jr., each of whom resided in the City of St. Louis, Missouri.

ARTICLE VI

The number of directors which shall constitute the Board of Directors is seven (7). Hereafter, the number of directors shall be fixed by, or in the manner provided in, the Bylaws of the Corporation. Any change in the number of directors that shall constitute the Board of Directors shall be reported to the Secretary of State of the State of Missouri within thirty (30) calendar days of such change.

ARTICLE VII

The duration of the Corporation is perpetual.

ARTICLE VIII

The Corporation is formed for the purpose of engaging in any lawful conduct or activity for which corporations may be organized under The General and Business Corporation Law of Missouri.

ARTICLE IX

The Board of Directors of the Corporation shall have the power to make, alter, amend or repeal Bylaws of the Corporation from time to time.

ARTICLE X

The Corporation shall indemnify its directors, officers, employees or agents and all other persons as provided in, and to the full extent allowed by, Section 351.355 of The General and Business Corporation Law of Missouri, as the same exists or may hereafter be amended (but, in the case of any amendment, only to the extent that such amendment permits the Corporation to provide broader indemnification rights than such law permitted the Corporation to provide prior

to such amendment). The personal liability of the directors of the Corporation is hereby limited to the fullest extent permitted by the provisions of paragraph (9) of Section 351.055 of the General and Business Corporation Law of Missouri, as the same may be amended and supplemented. This Article shall not reduce, terminate or otherwise adversely affect the right of a person who was or is a director, officer or employee to obtain indemnification with respect to a claim, action, suit or proceeding that pertains to or arises out of actions or omissions that occurred prior to the date of filing of these Articles of Incorporation as Amended in their Entirety with the Secretary of State of Missouri; with all such persons remaining entitled to any additional or broader rights of indemnification with respect to all such claims, actions, suits or proceedings which may have been provided for in the Articles of Incorporation or any Restatement thereof as in effect prior to such date.

ARTICLE XI

At all elections of directors of the Corporation and for the purposes of all other matters upon which shareholders are entitled to vote, each shareholder shall be entitled to cast as many votes as shall equal the number of shares of stock held by that shareholder. Cumulative voting shall not be permitted.

RECORDED: 01/23/2002